# **Community Summit 2009**

### Round III: From Vision 2025 into Actions

### "Keys to Success"

During this last exercise, the groups recommended their top 5 priorities to successfully realize the vision for 2025. Two new categories emerged: Responsible City Government and High Quality Elected Officials & Staff.

### **Results by Principle**

- I. Regional Business Center of Excellence
- Outstanding Cultural Arts, Educational & Recreational Opportunities
- 3. Other Responsible City Government
- 4. Destination Activity Centers (Tie #4)
- Other High Quality Elected Officials & Staff (Tie #4)
- 6. Superior Mobility (Tie #5)
- 7. Balanced Development & Redevelopment (Tie #5)

### **Results by Individual Categories**

- I. Superior Mobility
- Strong City Government / Retention of Quality Employees
- 3. Quality Jobs / High-End Commercial (Tie)
- 4. High Standards & Zoning (Tie)
- 5. Entertainment District

### **Summary**

- Top key to success was "Regional Business Center of Excellence" (Principle I). Overall, focus was on the City having a business friendly environment to promote and encourage high quality businesses to locate here, helping to attract a talented workforce and grow a sustainable tax base for the City.
- "Outstanding Cultural Arts, Educational & Recreational Opportunities" (Principle H) was the second key to success, with the Entertainment District and associated venue options mentioned most.
- "Other Responsible City Government" was the third priority for success, and its focus was on the actions a responsible city government should take.
- "Destination Activity Centers" (Principle E) was identified as the fourth key, and again the Entertainment District
  and associated venue options were mentioned most.
- In a tie for fourth place was the second other category "High Quality Elected Officials & Staff."
- In a tie for fifth place were "Superior Mobility" (Principle G) and "Balanced Development & Redevelopment" (Principle J).

# Community Summit: 'Keys to Success'

## Safe Community (Principle A)

### (2) Safety (Groups: 4, 10)

- Strong police presence
  - ~ State of the Art
  - ~ Visibility
  - ~ Coordination
- Safety
  - ~ Citizen involvement
  - ~ Education
  - ~ Development Standards

### (2) Communication with Public (Groups: 5, 8) (Also Included in Principle K)

- Communication lines/ avenues/ technology (Continue to advance publications, etc.; develop further methods for getting the message out on events, traffic, etc. – such as dynamic messaging signs, etc.)
- Communication / public relations/ publication (Translating in different languages is important)

(4 Total Votes)

### **Beautiful Community (Principle B)**

### (I) Brazos River Recreation (Group: I) (Also Included in Principles D, E, H)

- Brazos River Recreation
  - ~ Water, hiking, trails, fishing

#### (1) Parks and Trails (Group: 9) (Also Included in Principles E, H)

Parks and Trails

(2 Total Votes)

# **Inclusive Community (Principle C)**

### (2) Citizen Involvement (Groups: 6, 10) (Also Included in Principle K)

- Stimulate process of City and citizenry getting together to discuss these issues (Keep making efforts to include residents in the community)
  - ~ Keep doing summits like this!
  - ~ City must be the one to take the initiative to meet
  - Keep making everyone feel welcome
- Community Pride (Encouraging citizens to take advantage of opportunities the City gives them to be involved)
  - ~ Citizen involvement
  - ~ Community events
  - ~ Citizen/government communication

### (1) Diverse Special Events (Group: 1) (Also Included in Principles H, K)

- Events to draw all groups together
  - ~ Ethnic diversity, community pride

### (I) Attract young professionals into community (Group: I) (Also Included in Principle I)

- Attract young professionals into the community using progressive ideas
- (I) Preservation of Historic Identity (Group: 2) (Also Included in Principle H)
  - Preservation of historical identity
- (I) Inclusiveness (Group: 5)
  - Sense of belonging/community identity/inclusiveness (City should continue to build on "Community of Respect")

#### (6 Total Votes)

### **Environmentally Responsible Community (Principle D)**

- (I) Brazos River Recreation (Group: I) (Also Included in Principles B, E, H)
  - Brazos River Recreation
    - ~ Water, hiking, trails, fishing
- (I) Green Initiatives (Group: 6)
  - Green Initiatives
    - ~ Influence legislation that adopts green initiatives (reasonable) (State and Federal levels)
    - Revise city standards/requirements to fit with what we want to accomplish the area of green initiatives in the future (We need to do our part to encourage these thing; focus on what type of a city we want to be not the "how" or costs)
- (I) Healthy, livable community (Group: 9) (Also Included in Principle H)
  - Healthy, livable community
    - Bikes, physical activity, outdoors
    - ~ Public fitness facilities (Not just private health clubs; public / affordable options desired)

#### (3 Total Votes)

# **Destination Activity Centers (Principle E)**

- (3) Entertainment District (Groups: 1, 4, 9) (Also Included in Principle H)
  - Entertainment District (IIIII)
    - ~ w/ baseball, performing arts, hotel/convention ctr.
  - Complete Brazos River Park and Entertainment Center
  - Entertainment District
    - Concert venues
    - Sports venues

- (I) Brazos River Recreation (Group: I) (Also Included in Principles B, D, H)
  - Brazos River Recreation
    - ~ Water, hiking, trails, fishing
- (I) Parks and Trails (Group: 9) (Also Included in Principles B, H)
  - Parks and Trails
- (I) High Quality Cultural/Entertainment Options All ages (Group: 2) (Also Included in Principle H)
  - High quality cultural and entertainment options for all ages
- (I) Quality and Diverse Housing Options (Group: 6) (Also Included in Principles F, J)
  - Quality and Diverse Housing Options
    - ~ Review and revise city requirements
- (I) Minor League Team (Group: 12) (Also Included in Principle H)
  - Recruiting a minor league team
- (I) Pedestrian Inter-connectivity (Group: 2) (Also Included in Principle G)
  - Pedestrian interconnectivity between and within activity centers and along waterways
    - ~ Foot traffic
- (9 Total Votes)

### **Great Neighborhoods (Principle F)**

- (4) High Standards and Zoning (Groups: 7, 11, 12, 13) (Also Included in Principle J)
  - Maintain high standards and zoning
  - Planned Development (Zoning regulations)
  - Maintain the high standards of city planning
  - Maintain zoning and land use
- (I) Quality and Diverse Housing Options (Group: 6) (Also Included in Principle E, J)
  - Quality and Diverse Housing Options
    - ~ Review and revise city requirements
- (5 Total Votes)

### **Superior Mobility (Principle G)**

- (6) Superior Mobility (Groups: 2, 6, 9, 10, 11, 12)
  - Less traffic congestion/improved mobility
  - Long-range traffic planning
    - ~ 10 years out or more (Don't think just five years out; needs will change, so integrate with planning now)
    - Integrate w/ future development and growth planning
  - Excellent mobility

- Superior Mobility
  - ~ Inter city transportation (TREK Express; commuter rail)
  - ~ Inter govt. relations (City working with TxDOT and other cities)
  - ~ Intra city transp. (Shuttles around Town Square area
- Multimodal Transport (Within SL)
- Improve mobility (maintain/enhance T-fare and collector system) (include a transit component/rail)\*

### (I) Pedestrian Inter-connectivity (Group: 2) (Also Included in Principle E)

- Pedestrian interconnectivity between and within activity centers and along waterways
  - ~ Foot traffic

### (I) Transportation from Airports to Hotel (Group: 4)

Transportation from Airports, for conventions, etc. (Transportation from HOU / IAH to major, full-service hotels)

### (8 Total Votes)

# Outstanding Cultural Arts, Educational and Recreational Opportunities (Principle H)

### (3) Entertainment District (Groups: 1, 4, 9) (Also Included in Principle E)

- Entertainment District (IIIII)
  - ~ w/ baseball, performing arts, hotel/convention ctr.
- Complete Brazos River Park and Entertainment Center
- Entertainment District
  - Concert venues
  - ~ Sports venues

#### (1) Brazos River Recreation (Group: 1) (Also Included in Principles B, D, E)

- Brazos River Recreation
  - ~ Water, hiking, trails, fishing

### (I) Diverse Special Events (Group: I) (Also Included in Principle C, K)

- Events to draw all groups together
  - ~ Ethnic diversity, community pride

### (I) Preservation of Historic Identity (Group: 2) (Also Included in Principle C)

Preservation of historical identity

# (I) High Quality Cultural/Entertainment Options – All ages (Group: 2) (Also Included in Principle E)

High quality cultural and entertainment options for all ages

### (I) Healthy, livable community (Group: 9) (Also Included in Principle D)

- Healthy, livable community
  - ~ Bikes, physical activity, outdoors
  - ~ Public fitness facilities (Not just private health clubs; public / affordable options desired)

### (I) Minor League Team (Group: 12) (Also Included in Principle E)

Recruiting a minor league team

### (I) Parks and Trails (Group: 9) (Also Included in Principles E, B)

Parks and Trails

### (I) Education (Group: 7)

- Education
  - ~ Continue to partner with institutions of higher learning
  - City must work with the school districts to maintain quality education

#### (11 Total Votes)

# Regional Business Center of Excellence (Principle I)

### (4) Quality jobs / High End Commercial (Groups: 2, 3, 4, 9)

- Quality jobs and high-end commercial development / recruitment (Economic Development focus)
- Influence the city environment for economic growth (Standards for Economic Development incentives should remain high; high quality businesses bring more high quality businesses)
- Premier Employment Center (Biggest way to address mobility issues is to create jobs here; give people a reason to stay in Sugar Land for all needs)
- Excellent employment opps.
  - ~ Higher education /
  - ~ Hi-technology/park research center

### (2) Business friendly (Groups: 2, 12)

- Business-friendly environment (Economic Development Focus)
- Business-friendly environment

### (2) City's role in attracting technically advanced and talented workforce (Groups: 8, 13)

- Market the City (w/in already established educational cities) (To recruit employees/businesses in locations with highly educated populations)
- City's role in attracting a technically advanced and talented workforce

### (2) Growing Sustainable Tax Base (Groups: 5, 13) (Also Included in Principle J)

- Strong financial base
- Growing, sustainable tax base (Commercial and retail)

### (I) Attract young professionals into community (Group: I) (Also Included in Principle C)

Attract young professionals into the community using progressive ideas

### (I) Prison Property / Tract 2 = Business Park (Group: 4)

Prison Property/ Tract II as Business Park (City has a great plan; do it!)

### (I) National and Local Economic Conditions (Group: 3)

National and local economic conditions

### (I) World Class Medical Center (Group: 12)

Create a destination, world-class medical center

### (I) International business attraction (Group: 13)

Attraction and diversification of international business

(15 Total Votes)

# Balanced Development & Redevelopment (Principle J)

### (4) High Standards and Zoning (Groups: 7, 11, 12, 13) (Also Included in Principle F)

- Maintain high standards and zoning
- Planned Development (Zoning regulations)
- Maintain the high standards of city planning
- Maintain zoning and land use

### (2) Growing Sustainable Tax Base (Groups: 5, 13) (Also Included in Principle J)

- Strong financial base
- Growing, sustainable tax base (Commercial and retail)

### (I) Quality and Diverse Housing Options (Group: 6) (Also Included in Principles E, F)

- Quality and Diverse Housing Options
  - ~ Review and revise city requirements

### (I) Proper Balance of Economic Development (Group: 7)

Proper balance of economic development (commercial, residential and retail) (Existing balance is good; continue balanced approach — it is what sets us apart)

(8 Total Votes)

# Community Pride in Sugar Land (Principle K)

### (2) Communication with Public (Groups: 5, 8) (Also Included in Principle A)

- Communication lines/ avenues/ technology (Continue to advance publications, etc.; develop further methods for getting the message out on events, traffic, etc. – such as dynamic messaging signs, etc.)
- Communication / public relations/ publication (Translating in different languages is important)

### (2) Citizen Involvement (Groups: 6, 10) (Also Included in Principle C)

- Stimulate process of City and citizenry getting together to discuss these issues (Keep making efforts to include residents in the community)
  - ~ Keep doing summits like this!
  - City must be the one to take the initiative to meet
  - Keep making everyone feel welcome
- Community Pride (Encouraging citizens to take advantage of opportunities the City gives them to be involved)
  - ~ Citizen involvement
  - ~ Community events
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### (I) Diverse Special Events (Group: I) (Also Included in Principles C, H)

- Events to draw all groups together (
  - ~ Ethnic diversity, community pride

### (5 Total Votes)

# Other - High Quality Elected Officials & Staff

### (5) Strong City Government / Retention of Quality Employees (Groups: 3, 5, 7, 11, 13)

- High caliber elected officials and staff (Retention)
- Strong City government / retention of qualified employees
- Maintain quality city staff
- Train and retain quality employees
- Recruiting, developing and maintaining highest quality City staff

### (2) Knowledgeable and forward thinking City Management (Groups: 1, 4)

- Knowledgeable, Forward Thinking and Decisive City Management
- Proactive Government ED (Proactive government in all areas, but especially in Economic Development; no less than 30% commercial, even more if possible)

### (2) Stable Elected City Government (Groups: 3, 5)

- High caliber elected officials and staff (Retention)
- Stable city government (elected)

#### (9 Total Votes)

# Other - Responsible City Government

#### (2) Stay focused on main goals (Groups: 3, 11)

- Stay focused on the main goals trying to achieve for community
- Community buy-in / acceptance (Of the vision)

#### (2) Fiscal Responsibility (Groups: 7, 12)

- Fiscal responsibility (Felt we do a great job; continue to plan ahead; management of fiscal responsibility remains strong)
- Fiscal responsibility

#### (2) Public Private Partnerships (Groups: 8, 11)

- Partnering (public private) (Continuation of things already doing)
- Public/Private partnership (Continue to pursue)

### (I) Bold Step (Group: 6)

■ Take a <u>Bold Step</u> on something, anything and do it soon (ex. Concert venue, ballpark, etc — No matter what, just do it; keep reinventing; we want regional/national recognition; we want to be a leader in the region)

### (I) Strong Political Representation at all Levels (Group: 7)

Strong political representation of Sugar Land at the local, state and fed levels

- (I) Take advantage of federal \$\$ (Group: 8)
  - \$= take advantage of federal funding
- (I) Planning/ Quick implementation of Major CIP projects (Group: 8)
  - Planning / quick implementation (ex. University Blvd.; major, long-term CIP projects)

(10 Total Votes)

### **Other**

- (I) Air Conditioned City (Group: II)
  - Air Conditioned City
- (I Total Vote)